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# Taiwan



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## Taipei heralds new era of economic cooperation

Facing severe inflation and unemployment that followed World War II, the Taiwanese government formulated a comprehensive long-term reconstruction plan that has seen the country become one of Asia's most dynamic and resilient economies.

By the early 1970s, the government engaged more closely with the global economy because Taiwan, with its small population occupying an area of only 36,000 sq. km, provided a limited market that had grown saturated. So, it focused on developing labor-intensive export industries.

The following decade, in the early days of the information technology revolution, Taiwan made the important shift from a labor-intensive economy to a knowledge-powered one to boost its global competitiveness. And at that time, the country was the hotbed of IT innovation and boasted the best brands in the industry.

As a testament to its government's foresight, the Taiwanese

grew 4.64 percent, while per capita gross national product should grow to \$19,253 and private consumption should rise 2.64 percent.

As the global economy emerges from its deepest recession, President Ma Ying-Jeou, elected in 2008, continues to step up public investment and strengthen the country's link to the global economy in an attempt to make Taiwan into the Asia-Pacific's trading hub and innovation center.

Located near the world's fastest-growing economy, Taiwan has identified new economic opportunities in its ties with China.

Last year, Taipei and Beijing signed the Economic Cooperation Framework Agreement, which is seen as enhancing the Taiwanese economy's competitiveness. Given the history between the two sides, the agreement has been generating avid global investor interest and surely marked a milestone in cross-strait relations.

"With the ECFA in place, Taiwan is coming upon an unprecedented time of peaceful and mutually beneficial cross-strait relations and business opportunities. It is our hope that by stimulating private-sector investment, domestic industries will upgrade, create new employment opportunities and enhance the functioning of Taiwan's economy to spur a new wave of economic growth," says Christina Liu, head of the Council for Economic Planning and Development.

Taiwan and China revised the Customs Import Tariff section of the ECFA, which contains the following key points: cooperation in intellectual property rights protection, cooperation in financial matters, trade promotion and facilitation, the Early Harvest plan, and establishment of a cross-strait economic cooperation committee.

"In the Early Harvest list of the ECFA, the tariff barrier for 539 items of Taiwan's products will be reduced to zero within two years in three phases. Among them, the tariff of 108 items was immediately cut to zero on Jan. 1, 2011. The 108 items are in 10 categories of agricultural products, chemicals,



Since it invested heavily in developing a biopharmaceutical industry and enlisted its top scientists, Taiwan has become a leader in the field, developing groundbreaking drugs and medications.

machinery, auto parts, textiles, electronics, light industry products, metallurgy, medical care and scientific instruments," explains Chao Yuen-Chuan, president and CEO of the Taiwan External Trade Organization (TAITRA).

"In the era of the ECFA, Tai-

wan Japanese companies enter that market alone but are 10 percent higher if they work with Taiwanese corporations.

The ECFA will increase the appeal of Taiwan's strategic positioning and the effectiveness of Taiwan-Japan cooperation by cultivating Chinese market strategies based on the Taiwan-Japan alliance in trading, investment and integration of supply chain.

Chief Representative Tadashi Imai of the Japanese Interchange Association in Taipei reaffirmed the benefits of business alliances between Japan and Taiwan.

"There exists a strong bond of affinity and mutual trust. Taiwanese firms are naturally well versed in Chinese language and culture and have better knowhow of Chinese-style labor management and marketing. If complementary Japanese and Taiwanese companies combine strengths and cover each others' weaknesses, a win-win situation in China and Southeast Asia can very well be expected," he says.

Those ventures appear to be perfect matches given Taiwan's aggressive risk-taking, business knowhow and branding power in China and Japan's organizational management, quality control and research and development capabilities, stable service and high reli-

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## A pharmaceutical leader looks to Japan for more partnerships

In the past 14 years, since its founding in 1997, ScinoPharm Taiwan has delivered a full range of high-value solutions that include research and development, manufacturing, process development and the commercialization of active pharmaceutical ingredients (APIs) for several of the world's major multinational pharmaceutical companies.



ScinoPharm President, CEO and Co-Founder Dr. Jo Shen

Recognized for its stringent assurances on intellectual property protection and environmental health and safety, ScinoPharm is the first pharmaceutical company in Taiwan to be certified as an authorized economic operator (AEO) by the Taiwanese customs office.

With a cGMP manufacturing facility specifically designed to manufacture cytotoxic and high-potency compounds, ScinoPharm can readily handle a range of oncology and hormonal products, as well as most other APIs made of small molecules and peptides in its existing production lines.

The company's expertise in the safe handling of materials starts from early-phase clinical supplies to large-scale manufacturing for commercial launch. Being accredited by global authorities such as the U.S. Food and Drug Administration, the Australian Therapeutic Goods Association, the South Korean FDA, the Hungarian National Institute of Pharmacy and the Japanese Pharmaceuticals and Medical Devices Agency, the company currently serves more than 260 customers worldwide.

A cornerstone of ScinoPharm's growth strategy is its entry into the Japanese market, which has expressed growing interest in the company's capabilities. In fact, its customer base in Japan has grown because the government is promoting the development of generic drugs and encourages doctors to prescribe them.

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## Building skyscrapers in the microworld

In the semiconductor world, we are architects: a construction company that builds skyscrapers in the microworld," says Dr. Nicky Lu, the founder, chairman and CEO of Etron Technology who has personally led the company's phenomenal growth in the past two decades.

Etron's growth has mirrored Taiwan's leadership in the global integrated circuits (IC) and semiconductor industry, particularly in "fabless" technology, which focuses on chip design for manufacture by a third party. Taiwan's global market share for IC supply grew from 1.3 percent to 19 percent between 1990 and 2010.

Today, Etron is the world's ninth-largest supplier of DRAM chips and the most innovated and integrated supplier based in Taiwan, with branch offices around the world.

Established in 1991, Etron has been a pioneer of advanced technology and design in Taiwan's semiconductor industry. Through

its work in Taiwan's landmark National Sub-micron Project from 1990 to 1994, the company helped develop Taiwan's first 8-inch (200 mm) wafer with sub-micron technology and the first 16MB DRAM.

"The semiconductor sector is very exciting because it has its ups and downs but everyone has equal opportunities. If you continually develop new visions and new products, you will be successful. For the past 19 years, our intelligent memory products have led our business. We are currently the world's largest fabless specialty DRAM company," says Lu.

Etron continues developing new products in the specialty fields of application-driven memories (ADM) and known-good die memories (KGDM).

"This year we started shipping our newest chip, EJ168, the USB 3.0 host controller, which is very hot right now," says Lu.

In October, Etron began delivery of its EJ168 to major computer

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Tadashi Imai, chief representative of the Japanese Interchange Association in Taipei

economy reported an average growth rate of 7.4 percent in the last 50 years, wherein the global economy experienced an oil crisis in the 1970s, a Wall Street crash in the 1980s, an Asian currency meltdown in the 1990s and two recessions the past decade.

In 2011, Taiwan's real gross domestic product is predicted to



Chao Yuen-Chuan, president and CEO of the Taiwan External Trade Development Council

wan's biggest advantage is using the reduced tariffs to explore more of the China market," he adds.

According to a survey conducted by Nomura Research Institute, joint ventures between Taiwanese and Japanese in China survived longer than companies formed only by Japanese capital. The success rate in China is 68 percent

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## PharmaEssentia seeks partners to heal the world

Supported by a government that has invested billions of dollars to build up its biopharmaceuticals industry, Taipei-based PharmaEssentia has been testing its PEGylation process. This involves pioneering technology in protein engineering for site-specific drugs, particularly for the treatment of hepatitis.

"The government has put a new focus on the biotechnology industry and distributed grants of almost \$2 billion. This is a very important incentive program in Taiwan," says the company's founder and CEO Dr. K.C. Lin.

Currently, PharmaEssentia has five products in the pipeline: alpha-interferon, beta-interferon, EPO, GCSF, and rh-GH, collectively referred to as the "Big Five." Its P1101 alpha-interferon has been the first of the five to get

approval for first-round clinical testing from the Taiwanese Department of Health, the Canadian Ministry of Health and the U.S. Food and Drug Administration.

"We started testing in 2009 and completed this phase last November. The preliminary data is very promising. With this positive result, we are moving ahead with our four other products. We would like to do more R&D (research and development) to eventually move on to human testing," Lin says.

PharmaEssentia's P1101 is a third-generation alpha-interferon compound for the treatment of hepatitis B and C, diseases that kill millions of people around the world every year. Compared to its earlier products, Pegasys and PegIntron, P1101 is more patient-compliant and will need less frequent administration.



PharmaEssentia Founder and CEO Dr. K.C. Lin

"Aside from our 'Big Five,' we have built a short-term program to utilize our expertise to reinvest in the process of some challenging API (active pharmaceutical ingredi-

ents)," adds Lin.

PharmaEssentia is currently in talks with a renowned CMO (contract manufacturing organization) to jointly produce quality medication such as lyophilized Gemcitabine, a potent chemotherapy drug. It has already generated \$1.6 billion in revenue for the originator, and they hope to find a partner to produce the drug for worldwide distribution.

"We are now in the process of collaborating with a Japanese company to use their facility to produce our products and market them in Taiwan, Southeast Asia, China and America," says Lin.

PharmaEssentia, all of whose technology is patent-protected, wants to enter China in the next few years through a Japanese partnership. ♦

www.pharmaessentia.com

## Orient Europharma offers the right prescription

Through its groundbreaking products, local Taiwanese company Orient Europharma has raised the quality of life and improved the health of people in Taiwan, as well as around the world.

Established in 1982, OEP has become a globally recognized pharmaceutical and health care specialist in the development of

innovative pharmaceuticals, oncology drugs, dermo-cosmetics and infant and adult health care products.

"With an integrated network of strategic partners and sales channels, our products are aimed at enhancing the quality of medical treatment in Asia," boasts OEP President Peter Tsai.

OEP is the partner of choice by

some world-renowned biotechnology and pharmaceutical companies, such as Elan Pharmaceuticals, Pierre Fabre and UCB, to distribute their innovative products in the Asia-Pacific region in the fields of neurology and oncology.

The company has also managed to secure Japanese partners including Kissei, for developing and manufacturing GluFast (mitiglinide), a novel anti-diabetic agent for the treatment of type 2 diabetes in Taiwan and Hong Kong; Nano-Carrier, using their Nano-Cisplatin for the treatment of pancreatic cancer; and Senju for their ophthalmic product.

Distributing these products across the Asia-Pacific region, OEP Taiwan along with its subsidiaries in Singapore, the Philippines, Malaysia, Hong Kong and mainland China have generated total revenue of around \$121 million.

Amid the growing number of opportunities in Asia, the company formed a new subsidiary, Orient

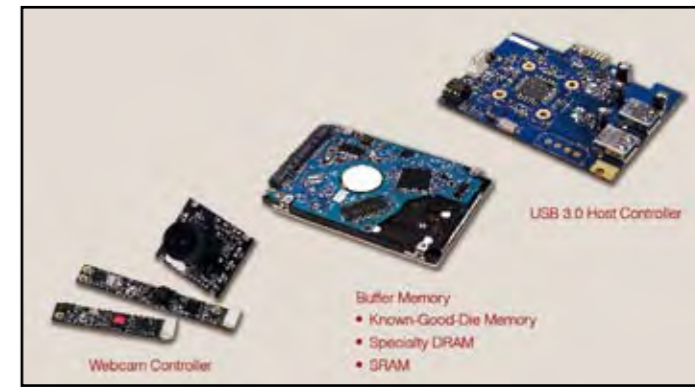
Pharma, to focus on research and development and manufacturing activities.

"We want to strengthen our presence in the global market, so we are taking steps to formulate our own drug forms and indications and obtain exclusive rights to manufacture patented products from international pharmaceutical companies and drug certification in the United States, Japan and Europe," explains Tsai.

Meanwhile, OEP spent \$32.48 million to build a 15,300-sq.-meter factory in Hweiwei to boost its export capability.

The plant, designed to meet the standards of the U.S. Food and Drug Administration, is due to open this year.

"Orient Europharma is an ideal partner for companies looking to distribute their products to the Asian region and we look forward to cooperating with more Japanese and other global companies to license their products," Tsai says. ♦



Etron Technology's best-selling products



Orient Europharma's subsidiary Orient Pharma Co. Ltd. established its new manufacturing plant in Central Taiwan Science Park.

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Taiwan

## Today's cutting-edge fabrics made by machines designed by Taiwanese firm

For more than 33 years, superior design, technical innovation and sustained research and development (R&D) have distinguished Taiwan's Pai Lung Machinery Mill in the manufacture of textile machinery both at home and around the world.

"We invest between 6 and 7.5 percent of our revenue each year in R&D, which drives the growth of the company. So far, we have accumulated 575 patents, with 300 more still pending," says company President James Wang proudly.

As part of its focus on R&D, Pai Lung also pays very close attention to customer feedback, using the information about the needs of its clients in designing its next generation of machines.

This remains a crucial part of Pai Lung's strategy to stay ahead of the competition and remain adaptable to different markets.

"Our company is open-minded. If the market is emerging, we don't have to be tough with each other. There must be some way to coordinate or form a strategic alliance for everyone's benefit in the market," Wang says.

With a network of partners in 42 countries and agents and distributors in 72 countries,

Pai Lung is among the world's top three manufacturers of circular knitting machines.

"We have a global workforce of over 400. The main plant, along with our subsidiaries, such as Pai Lung (Hubei) Manufacturing in China and the recently acquired Vanguard Pai Lung LC, are the dynamic forces behind Pai Lung's success in manufacturing our circular knitting machines," says Wang.

As labor costs rise in China, Pai Lung has begun exporting its new line of computerized flat knitting machines to the mainland.

"The flat knitting machine is booming in China. The main thing is that labor costs are going up and now there is a big demand for this machine in production lines," Wang explains.

Next year, Pai Lung expects growth of between 30 and 40 percent, with a significant proportion coming from niche markets – apparel, home decor, automotive, environmental, health care and structure.

"We have many years of experience. We are dedicated to manufacturing innovative textile machinery for new fabric designs. Our aim and mission is to give our full effort, and strive to design machines that produce more



Pai Lung Machinery Mill President James Wang

environmental, colorful, texturally smooth fabrics that enrich the world," Wang says. ♦ [www.pailung.com.tw](http://www.pailung.com.tw)

## From Taiwan, a European backbone for the Asian iron and steel industry

With more than 140 years of experience, Luxembourg-based Paul Wurth's operations straddle the entire iron and steel industry – from the initial stages of product innovation and development to the final stage of waste management.

"We are a leading company in iron making and offer unique and high-quality products. What sets Paul Wurth apart from other engineering firms is that we have a complete range of services. We are not only in engineering but we also have our own products, innovations and patents. We are a turnkey solutions provider," says Paul Wurth Taiwan's Managing Director Rene Stoltz.

In recognition of the growing potential in other parts of the globe, the company has expanded its international network to include South America, the Middle East, India and other parts of Asia to cater to the growing demand for their leading-edge products and business solutions.

"When Asia became a growing part of the world in the 1970s, it was important for Paul Wurth to grow with it. You could feel that something would happen here in Asia," recalls Stoltz.

In 1994, Paul Wurth entered Taiwan to establish its first Asian office and stay close to partners such as China Steel. Given its proximity to Japan, South Korea and China, Taiwan has strategic and geographical advantages for the company. Today, the office also oversees the Southeast and Northeast Asian regions.

"Paul Wurth continues to grow as we form new joint ventures and collaborate with other engineering firms and manufacturing companies to improve our services. For example, in Korea we worked with local firms to help Hyundai build their first integrated steel plant," Stoltz says.

"We have also been working with Japan for more than 40 years now. We are very happy with our Japanese partner, Mitsui. They are our main trading house in Japan and we work very well together to supply all the big steel companies like Sumitomo, Nippon Steel, JFE, among others," he adds.

Built on the company's core values of environmental sustainability, quality, competitiveness, reliability, flexibility, innovation and cooperation, Paul Wurth has expanded its engineering services to include responsible industrial waste management in this age of growing environmental awareness.

"Aside from iron making, we are also very involved in environmental protection. Paul Wurth developed the Primus process for recycling dust and sludge byproducts from iron and steel production. We've been doing this since 2000. We built a recycling plant in Taichung for Dragon Steel, a subsidiary of China Steel. It uses our new technology, which received an award for environmental sustainability. Our zero-waste technology has been proven. Everything we are treating can be used again," he explains.

In Asia, Paul Wurth wants to find more part-



Paul Wurth Taiwan Managing Director Rene Stoltz

ners for future projects.

"Paul Wurth will continue to support Japan in order to strengthen the competitiveness of their steel making industry by offering innovative solutions from improved technologies. We at Paul Wurth are committed to answer all the needs of our Japanese clients," Stoltz says. ♦ [www.paulwurth.com](http://www.paulwurth.com)

## UCC ventures beyond cement, goes green

While it already has seven batch plants in the south of the country, Universal Cement Corp. is planning a northward expansion that will further strengthen the company's position in the Taiwanese market and create a brand recognized nationally

for its quality products. With 50 years of experience in cement production, UCC has also experienced huge success in producing building materials. Its gypsum boards were used in the construction of Taiwan's most prestigious hotels, such as the W

and the Mandarin Oriental in Taipei.

Amid growing awareness of environmental protection around the world, UCC has evolved into an eco-friendly company. It has begun producing plasterboards that use synthetic gypsum, which make them completely recyclable.

"The quality of our gypsum drywall panels is in line with that of global players. Even though we are a regional player only, the quality of our product speaks for itself," boasts Vice President Jack Hou, who has been working closely together with Executive Vice President Johnson Hou to diversify into high-tech electronics.

As a result of a technology transfer agreement with Taiwan's Industrial Technology Research Institute, UCC developed Uneo™, an ultra-thin flexible sensor that is used in luggage, automotive prod-

ucts and diverse consumer electronics. The new product was well received at the latest IFA media fair in Germany.

Meanwhile, UCC is also looking toward Japan as part of its growth strategy. "Our main focus for Japan will be our building materials. We want to receive more technical knowhow from Japan because the quality of their gypsum panels is higher," says Jack Hou.

"With regards to our microelectronics division, we would like to work with Japanese companies because they are known for their quality and brands. In the future, we look forward to collaborating with Japanese electronics manufacturers within the tablet PC, smartphone, arcade gaming and medical device markets. It would be an honor to work with them," he concludes. ♦ [www.ucctw.com](http://www.ucctw.com)



Universal Cement Corp. Vice President Jack Hou

## Passion powers growth for Yokogawa Taiwan

For Japanese companies, Taiwan has become a profitable and reliable location for overseas expansion. Aside from its cross-cultural relationships with Japan, the country boasts a dynamic economy and cutting-edge infrastructure, and serves as an ideal bridge for business to mainland China.

Since entering the Taiwanese market 40 years ago, Yokogawa Electric of Japan has established a firm foothold in the country, contributing to its industrial development and participating in major national infrastructure projects.

"I think that Taiwan is one of the best places for Japanese investments. It becomes a double win when we work together," says Yokogawa Taiwan's President and Managing Director Charles C.L. Wang.

While Yokogawa has focused on measurement instruments and production control systems in Taiwan, Wang plans to expand the company's business into advanced firmware and software applications to provide customer solution services in the future.

Last August, the company launched its VigilantPlant Service®, a complete package of solutions and services that allows manufacturers



Yokogawa Taiwan President and Managing Director Charles C.L. Wang

to create and maintain safe, profitable, efficient and environmentally friendly work facilities.

"We started this year, and so far so good. We have received many positive responses from our customers and they feel great about it," Wang says.

In Taiwan, Yokogawa's business is dominated by the petrochemical industry, making up more than 50 percent of its total, followed by iron-steel and other manufacturing markets.

As a member of the Yokogawa group, the company aims to contribute to society by supplying the best quality systems, products and services. Yokogawa believes that Taiwan has become safer and more prosperous because of its quality contribution.

"We are determined to increase our customer base. And as the number of our customers increases, I also want to encourage our employees to be more proactive and adaptable. Cooperation and communication is important to have action in a group," says Wang, who shares the vision of Yokogawa Electric's Tokyo-based president and CEO Shuzo Kaihori that company growth stems from individual creativity and initiative.

"I believe that caring for the customer and providing quality service are not enough. Passion and an open mind are two additional actors that are needed. Otherwise, we can't be winners in this competitive society," Wang adds. ♦ [www.yokogawa.com.tw](http://www.yokogawa.com.tw)

"Caring for the customer and providing quality service are not enough. Passion and an open mind are two additional actors that are needed. Otherwise, we can't be winners in this competitive society."

## Global player has all the right components

PSA 華新科技股份有限公司 Walsin Technology Corporation



Walsin Technology Corp. President T. L. Tsai

Among the world's top manufacturers of passive components for electronics, Walsin Technology Corp. (WTC) boasts more than 254 patents in the market and 128 offices and plants in 17 countries around the globe, which gives the company an ideal position to provide all its clients with its top-quality environmentally friendly passive components: MLCC, chip resistors, RF devices, modules, disk caps and varistors.

In Asia, WTC has 15 factories – eight in China, two in Japan, one in Malaysia and four in Taiwan – all of which are capable of supplying products anywhere in the world. It currently ranks fourth in the

multilayer ceramic capacitors (MLCC) market, second in the chip resistor market, and No. 1 in China for RF and Bluetooth applications for mobile phones.

"We have a wide product range and global market coverage, which gives WTC an edge as an effective global passive player to support global OEM and EMS (electronics manufacturing service) customers," explains President T. L. Tsai.

"From the design phase to manufacturing, our sales and R&D (research and development) office in Japan and our geographically close manufacturing sites in China make the entire supply chain, for both import and export to Ja-

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## NeoPac revolutionizes LEDs for general lighting applications

Regarded as the future of illumination and an effective solution to reduce global warming because of their energy efficiency and long life span, LEDs (light-emitting diodes) have grown more prominent because of NeoPac Lighting Group's pioneering technology in the field.

The Taiwan-based company recently unveiled its patented NeoPac Universal Platform (NUP) and unique system in-package (SIP) thermal management technology for LED illumination, which is predicted to set the standard for sustainable green lighting systems.

NeoPac's NUP precisely defines a standard LEDs light source with maintained lumen output to 1,000 lm and useful life (L70) at over 60,000 hours in a variety of applications for indoor and outdoor light settings.

It also launched another newly developed technology – an 8-inch silicon-based wafer level package (WLP) for the light source, called NeoPac Emitter. The concept of 8-inch WLP technology for manufacturing LED illumination packages is similar to making DRAMs in the semiconductor industry, which indicates that highly developed LED illumination technology will soon come.

Meanwhile, NeoPac reaffirms its commitment to undertake and exercise "A Global Green Lighting Mission" for sustainable human development.

"We are not just focusing on the initial brightness and useful life of LED lamps. We are talking about how to make 'green' lighting products sustainable and promote its popularity. With the pressing issues of global

CONTINUED ON PAGE 12



NeoPac Lighting Group Chairman and CEO Jeffrey Chen

## PAUL WURTH LEADING IN IRON-MAKING TECHNOLOGY

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